

**IFATCA Budget for FY 26/27**

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**SUMMARY**Explanation and proposal of a budget for IFATCA operations for  
FY 26/27**1. INTRODUCTION**

- 1.1. Article III, paragraph 1, of the IFATCA Constitution determines that a draft budget be presented by the Executive Vice President Finance for Directors to consider at the Annual Conference.
- 1.2. If ratified, this becomes the financial plan for the Financial Year (FY) and all budget holders plan and execute their activity around this financial plan. The IFATCA Administrative Manual (IAM) goes on to remind those budget holders of their responsibility to remain within the budget allocated. Furthermore, the IAM contains details of the approved IFATCA budget for the current FY.

**2. DISCUSSION**

- 2.1. Board (EB) continues to meet the motion from Annual Conference in 2019 to reduce expenditure below budgeted income including the use of approved reserve funds. The proposed budget continues with this direction but does include the use of some unrestricted funds due to an unexpected surplus in the 24/25 financial year.
- 2.2. As Executive Vice President Finance, it has been my goal to present a balanced budget that allows for Federation activity to continue but retains a satisfactory level of financial control. As Directors can appreciate, this too can be challenging as demand for funding from all areas of IFATCA is as high as ever, especially as we have increased activity.
- 2.3. Preparation of the budget proposal below, included all members of the EB who hold budgetary responsibilities. Forecast financial requirements for the coming FY were provided by those individuals. Expected income from Member Associations (MAs), Industry Partners, and various projects was also factored into the development of the proposed budget.
- 2.4. Once initial allocations were completed, the EB reviewed the budget proposals including income and expenditure. This allowed EB members to further justify their request, ensure allocations fully supported the plans for the coming year,

provision of all round scrutiny, and that our MAs get value for money. Once agreed, FIC was asked for their comment on the proposal having been given explanations on the differing parts of the draft budget; there were no comments.

- 2.5. As ever, the importance of prompt payment of subscriptions is key to returning a successful budget; this applies to both MAs and Industry Partners. Without the income IFATCA output will be reduced as the Federation, through the EB, will have to make difficult decisions on what can and cannot be supported. There has been reduction in membership numbers reported and therefore a reduction in overall subscription fees effecting the income line.
- 2.6. Emphasis for this coming FY is support to our standing committees, the work of our representatives on ICAO Panels. There is also an increase in support to the regional EVPs to assist the role the federation plays on a regional level. There has also been an increase in several key areas for the federation such as training, cooperation and SESAR.
- 2.7. There is some spending of reserve funds from the ICAO ANC to support the new coordinators costs and from the general reserve for the website. The website costs are carried over again from the previous financial year as the funds were not required due to our talented MAs doing some of the initial work.
- 2.8. The EB are keen to ensure that all MAs have the opportunity to attend and participate at the Annual Conference. Therefore, the Conference Attendance Fund has had an increase to monies allocated. Likewise, the Financial Circumstances Fund will be used so that support can be given to MAs unable to meet their financial obligations with regards to paying invoiced subscriptions, thus, avoiding either suspension or termination.
- 2.9. What is uncertain for this coming FY, as in previous years, is fluctuations in Foreign Exchange Rates and banking fees. We have reduced our risk somewhat by transferring EUs into USD.
- 2.10. It must be acknowledged that IFATCA receives a great deal of support from CAAs, ANSPs, industry, and indeed our MAs, through sponsorship of meetings and support to EB Officers and IFATCA representatives. Times continue to be financially challenging but the thanks of the whole IFATCA family go to those mentioned who provide that friendly hand at times. Hopefully, that generosity will continue into the new FY and assist directly and indirectly in delivering the IFATCA mission.

### **3. CONCLUSION**

- 3.1. Acknowledgement of the mandate from 2019 continues and we have tried to deliver a fair and balanced budget.
- 3.2. Both income and expenditure have been assessed and appears to be a justified position for both.
- 3.3. Unknown variables have been identified and will be tracked during the FY.
- 3.4. The proposed budget is planned to be balanced at zero and supports the financial needs for the IFATCA activity planned for FY26/27.

**4. RECOMMENDATIONS**

- 4.1. It is recommended that the directors approve the attached budget for the FY 26/27

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